FACTOR 8 allego

## Strategies for Proving ROI in Revenue Enablement



Lauren Bailey Founder of Factor 8



Deniz Olcay VP of Marketing at Allego

#### Allego Is the Go-To Revenue Enablement Suite for Modern Sales and Marketing Teams

Analysts

#### Customers

FORRESTER® ONLY DUAL LEADER Forrester Wave: Sales Content ('22) & Readiness ('23)

**Gartner** KEY VENDOR Market Guide for Revenue Enablement ('24) & DSR ('24)



#### Users





| Hewlett Pack       | kard                            | SP Microsoft Services Company 1EDISOURCE            |                                      | DISOURCe  |              |
|--------------------|---------------------------------|---|--------------------------------------|---|--------------|
| Enterprise<br>Goog |                                 | Generating Demand. Accelerating Sales.              | Achilles                             | <b>Mentor</b><br>Graphics                               | technologies |
| IBM                | <b>RingCentral</b> <sup>®</sup> | STAPLES   | DEL MAR<br>Fans & Lighting           | InstaMed <sup>®</sup><br>Healthcare Payments Simplified |              |
| MICHELIN           | Allergan                        | HELPING   | OR8.COM<br>COMPANIES<br>ZES SUCCEED. | <b>G</b> elstra   | cfactor      |
| EarthLink          | Wolters Kluwei                  | infor   |                                      | Fleetmatics   | pig New Pig  |
| ።፡፡LogRhythm       | r Anda                          | ConnectAndSell <sup>™</sup><br>Conversations Matter | Oakwood.                             |   | ttec         |
| GoDaddy            | <b>CDW</b>                      | SERVICE<br>SOURCE™<br>▲                             | SOLUTIONS                            | WASTE MANAGEMENT  | COMCAST      |

### **UPCOMING WORKSHOPS**

Ultimate Sales Promotion Workshop: How to Get Promoted in Any Role – September 10th

Master Your Sales Team Development and Sales Training Budget for 2025 – October 30th

**REGISTER: FACTOR8.COM/SHOTS/** 

### Agenda

 $\checkmark$  Enablement as a revenue driver, not cost center

- ✓ Enablement as a team sport
- $\checkmark$  What to measure that matters
- ✓ Maximize your training investment

√Q/A



## **Poll Question**

### What best describes your role?

- A. Individual Contributor
- B. Sales Leader
- C. Sales Enablement Trainer
- D. Marketing Leader
- E. Other Add to Chat

## **Poll Question**

### How do you align with Revenue?

My Revenue Enablement Department:

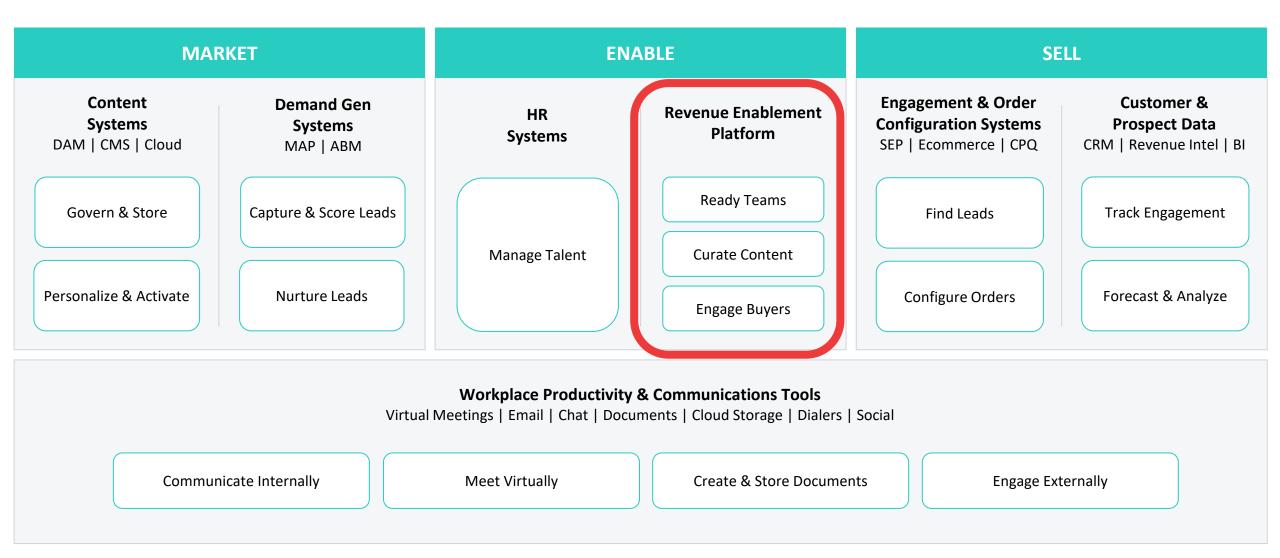
- A. Reports into Revenue/GTM (CRO)
- B. Reports into Operations (COO)
- C. Reports into People (CPO/HR)
- D. Reports alongside Revenue to leadership (CEO)
- E. Other Add to Chat

# Enablement: Revenue Driver or Cost Center?

#### First: What is Sales & Revenue Enablement?



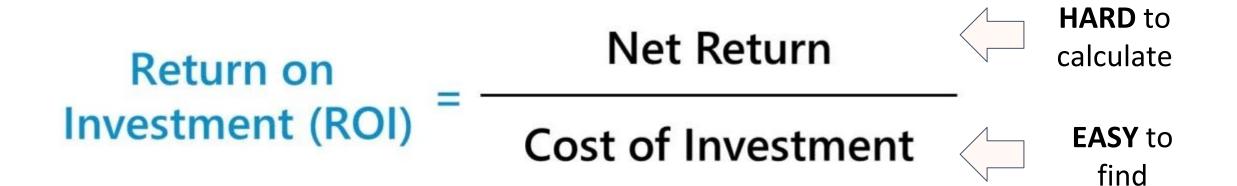
### Where Does Revenue Enablement Fit in the Stack?



### What will it take to change our thinking?

| Old Way  | New Way  |
|--|--|
| How much does the training <b>cost</b> ?   | How much are we <b>investing</b> in training?  |
| What direct proof is there that sales enablement boosts sales?                               | How can we boost our sales enablement investment to increase sales team effectiveness? |
| Why invest in sales enablement over direct sales or marketing that offers immediate returns? | What more can we invest in sales enablement to keep driving revenue growth?            |
| How can we justify the costs of sales enablement if sales are not clearly improving?         | Can you show how sales enablement has shortened sales cycles and improved conversions? |

### **ROI: The Two Sides of the Equation**



# How Can We Simplify Measurement?

### **Two Components: Leading & Lagging Indicators**

| Leading   | Lagging  |
|---|--|
| Metrics that predict future performance<br>and can indicate the potential for future<br>success. These are typically input-<br>oriented and occur earlier in the process. | Metrics that reflect outcomes or results of actions already taken. They are output-oriented and are measured after the fact. |
| Example: Meetings with Buyers   | Example: Revenue   |

### **Enablement Measurement Metrics**



THAT REINFORCES EXCELLENCE

| Leading  | Lagging   |
|--|---|
| <ul> <li>Calls &amp; deals coached (#)</li> <li>Coaching sessions per rep (#)</li> <li>Manager participation rate (%)</li> </ul> | <ul> <li>Win rate of coached cohort (%)</li> <li>Sales cycle length of coached cohort (days)</li> <li>Quota attainment of coached cohort (%)</li> </ul> |

### **Enablement Measurement Metrics**



| Leading  | Lagging   |
|--|---|
| <ul> <li>Number of prospects viewing content (#)</li> <li>Digital engagement rate of prospects (%)</li> <li>Number of engaged contacts per deal (#)</li> </ul> | <ul> <li>Touchpoints per closed deal (#)</li> <li>Sales cycle length (# of days)</li> <li>Win rate (%)</li> </ul> |

### **Enablement Measurement Cheat Sheet**

|         | <b>ONBOARDING</b><br>& TRAINING<br>THAT POWERS READINESS   | COACHING &<br>COLLABORATION<br>THAT REINFORCES EXCELLENCE   | LAUNCHES &<br>ROLLOUTS<br>THAT DRIVE RESULTS   | CONTENT &<br>MESSAGING<br>THAT IS OPTIMIZED   | DIGITAL<br>SELLING<br>THAT IS PERSONAL & TRACKABLE   |
|---------|--|---|--|---|--|
| Leading | <ul> <li>Completion &amp; pass rate of<br/>onboarding tasks (%)</li> <li>Coaching interactions (#)</li> <li>Time spent on practice/role play<br/>(# of hours)</li> </ul> | <ul> <li>Calls &amp; deals coached (#)</li> <li>Coaching sessions per rep (#)</li> <li>Manager participation rate (%)</li> </ul>                        | <ul> <li>Launch event participation rate (%)</li> <li>Certification completion rate (%)</li> <li>View/pass rate on reinforcement (%)</li> </ul>                                | <ul> <li>Use &amp; adoption of approved content (%)</li> <li>Average content views per rep (#)</li> <li>Average external content shares per rep (#)</li> </ul>            | <ul> <li>Number of prospects viewing content (#)</li> <li>Digital engagement rate of prospects (%)</li> <li>Number of engaged contacts per deal (#)</li> </ul> |
| Lagging | <ul> <li>Time to first deal (days)</li> <li>Quota attainment (%) &amp; average deal size (\$)</li> <li>Cost of onboarding a rep (\$)</li> </ul>                          | <ul> <li>Win rate of coached cohort (%)</li> <li>Sales cycle length of coached cohort (days)</li> <li>Quota attainment of coached cohort (%)</li> </ul> | <ul> <li>Time to certification or proficiency<br/>(# days)</li> <li>Launch cost savings (People, Time,<br/>\$)</li> <li>Revenue impact of certified cohort<br/>(\$)</li> </ul> | <ul> <li>Revenue influenced by content<br/>(\$)</li> <li>Win rate lift of reps using content<br/>(%)</li> <li>Average Deal Size of reps using<br/>content (\$)</li> </ul> | <ul> <li>Touchpoints per closed deal (#)</li> <li>Sales cycle length (# of days)</li> <li>Win rate (%)</li> </ul>  |

- Activity in dials / talk time
- Activity Inbound callbacks
- KPI dials to connects
- KPI connects to conversations
- KPI conversations over 5:00
- KPI convo conversion %
- Quality show rate
- Quality skill score
- Efficiency lead list contact %



**BDR/SDR** 

- Activity talk time
- KPI stage conversion
- KPI self-prospect %
- Quality skill score
- Quality engagement score
- AOS / ARR / Avg Deal Size
- Product penetration / lines



#### Account Executive (AE)

- List / base penetration
- NPS
- Renewal rate
- Percentage upsell
- Product penetration

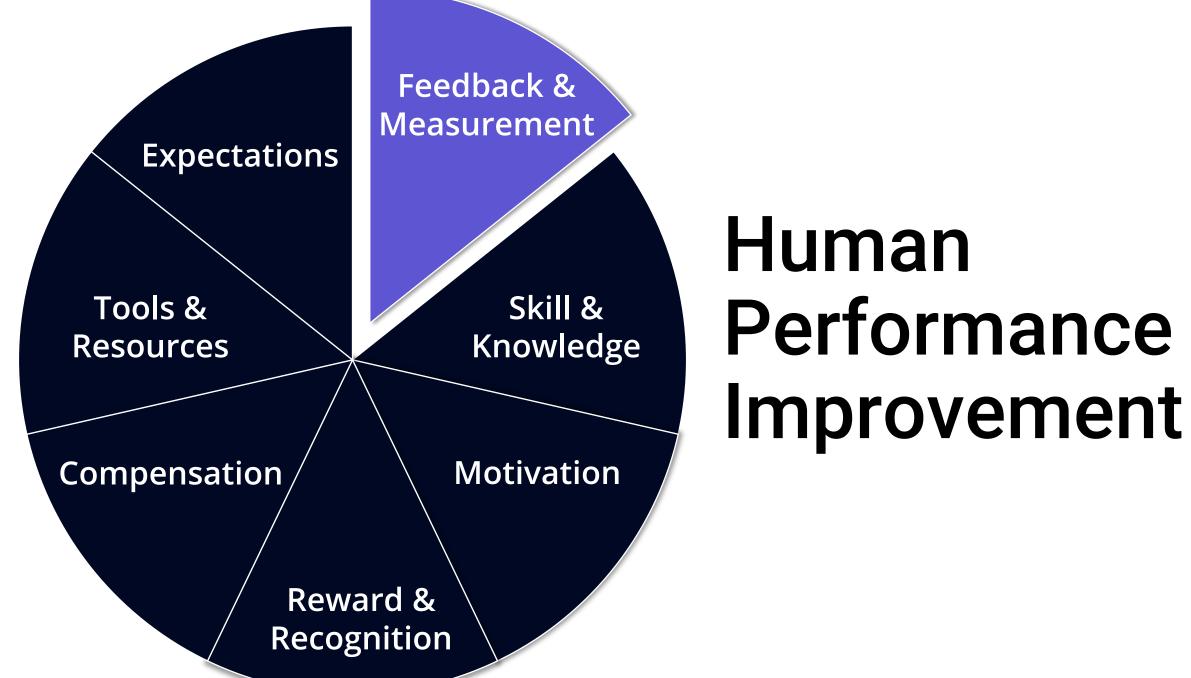


Account Manager (AM) / Customer Success (CXS)

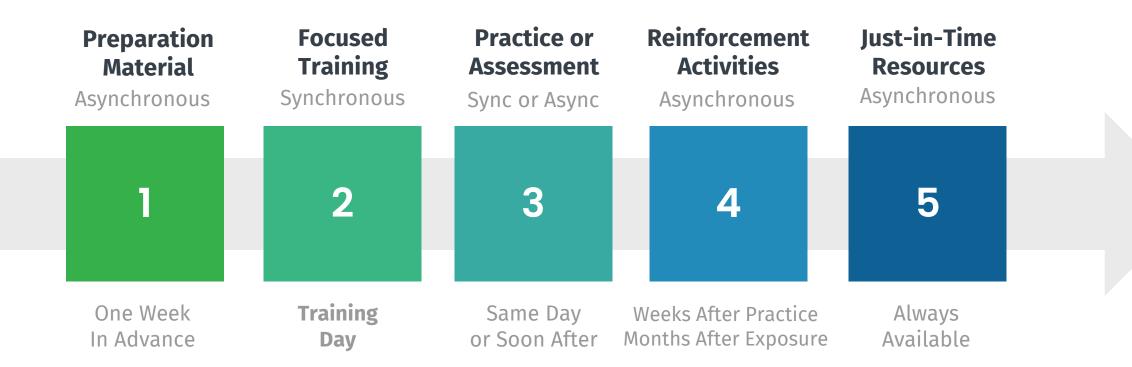
- Percent to quota
- Percent of team to quota
- Average ramp time
- Employee turnover
- Team skill average
- Employee engagement
- Team promotion rate



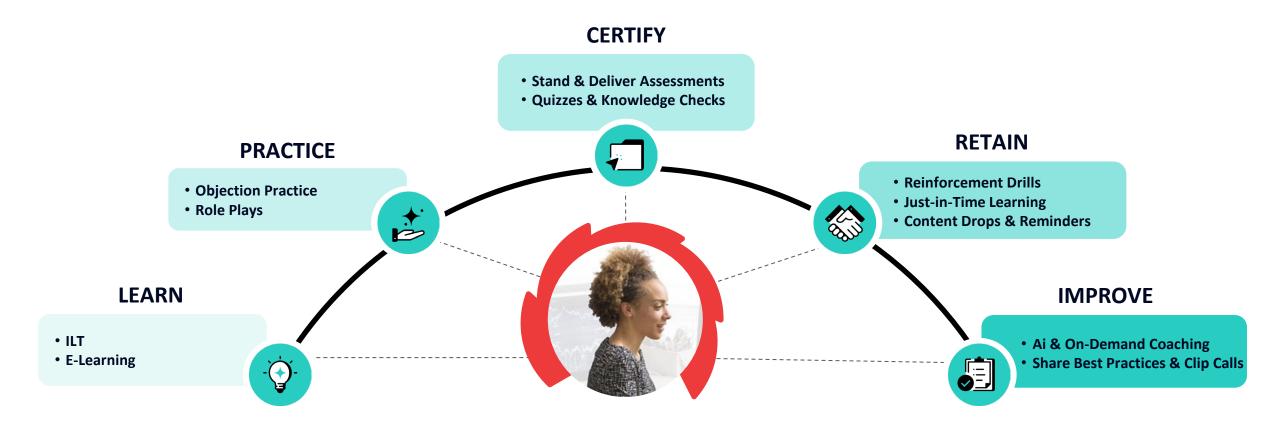
# Maximize Your Training Investment

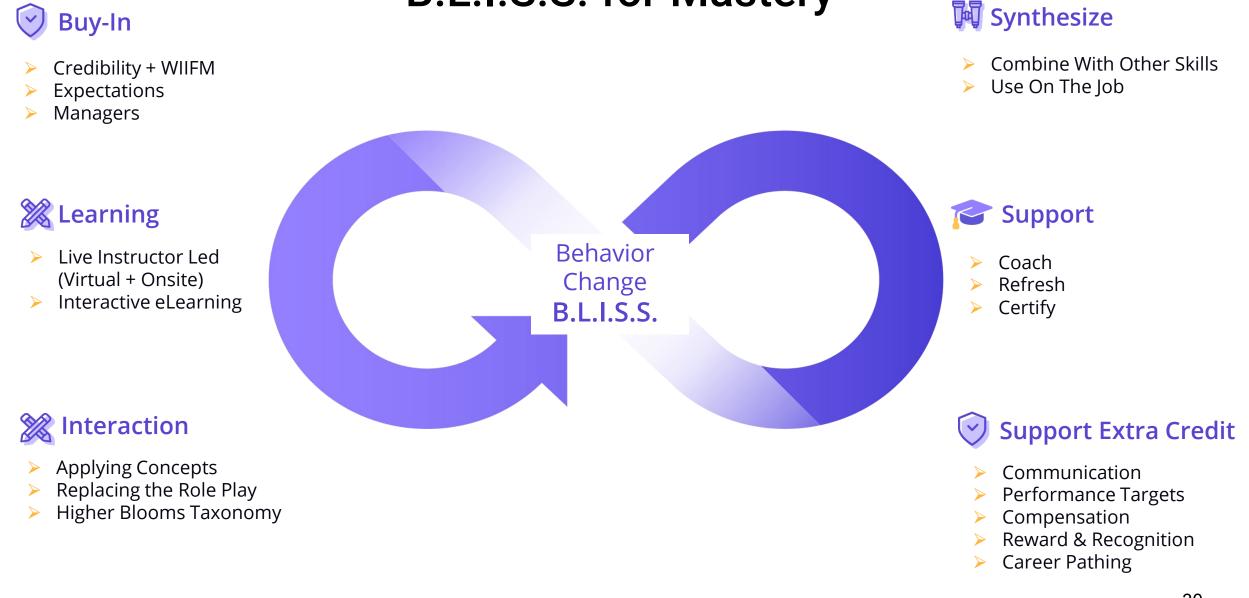


### **Best Practice Pattern for Maximum Retention**



#### Mix Modalities In Flow of Work for Maximum Engagement



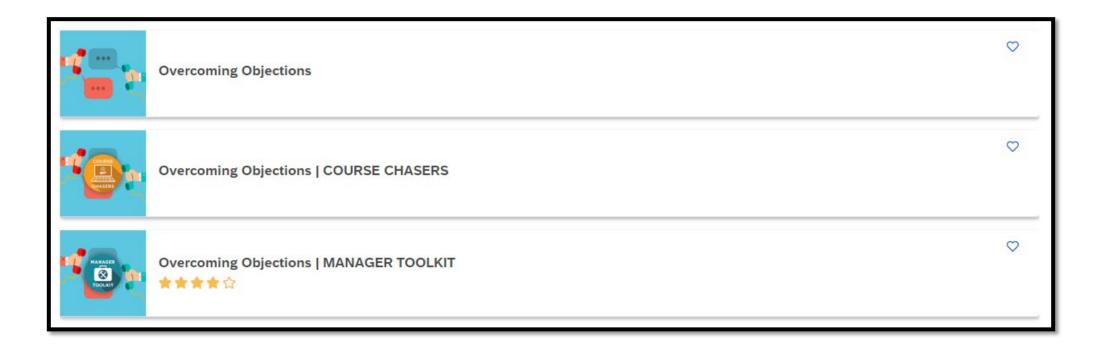


### **B.L.I.S.S. for Mastery**

### Learn, Show, Prove

| > | Uncovering Sales Opportunities   Course Pre Work (Learn!) 🚯                 | 0%  |
|---|---|-----|
| > | Uncovering Sales Opportunities   Application Activities & Materials (Show!) | 25% |
| > | Uncovering Sales Opportunities   Skill Submission (Prove!)                  | 0%  |

#### Course, Reinforcement, Refresher



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- ✓ Live Group Workshop The Roadmap To Revenue (October 15<sup>th</sup>)
- ✓ 4 Pillars Fast Track eLearning Course
- ✓ 90 Day Access To The Heart And Sell Courseware
- ✓ 90 Day Access To The Sales Bar First Class Coaching Tools

BONUS: <u>FREE Private Strategic Coaching</u> Call With Lauren or Shari for the First 10 Leaders (\$5,000 Value)

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# Questions



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Find the recording + resources within this digital room:



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https://p.allego.com/3ofS9ZvcyDochq3

